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TERRORISM

WALK IN THE SANDALS OF YOUR ENEMY

COL RONALD A. TORGERSON, USAF (RET)
FELLOW, SAME

"WAR: A SERIOUS MEANS TO A SERIOUS END," CLAUSEWITZ

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OVERVIEW

- **THREAT**
- **MANCHESTER DOCUMENT**
- **DEFEAT STRATEGY**
- **WHAT CAN YOU DO?**
- **SUMMARY**

19 AUG 03

Osamu Honda / AP file

UN ENVOY de MELLO

NHK via NBC News

19 AUG 03

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THREAT IS REAL

WANTED

UP TO $25M REWARD

"To defeat your enemy, you first Must know him," Sun Tzu

"…we will kill 4 million Americans, including 2 million children…"
Osama bin Laden

Diplomatic Security Service

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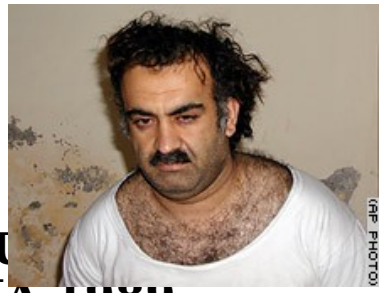
WHO IS bin LADEN—SALAFI??

- **SAFALIS BELIEVE SHOULD LIVE AS PROPHET IN 7TH CENTURY**
- **DEEP ROOTS IN YEMENI TRIBES**
- **FATHER BORN IN YEMEN**
- **ONE OF WIVES YEMENI**
- **ULTRACONSERVATIVE MENTOR: ABDU AZZAM, JORDANIAN PALESTINIAN—KIA 1989**
- **IS A SALAFI AND WAHHABI**
  - **"PURE" ISLAM OF FOREFATHERS—1ST 3 GENERATIONS**
- **ISOLATION FROM SINFUL WORLD**
- **WELL ARMED REFUGE OF YEMENI TRIBES**
- **NOT OPEN TO CHANGE—CLOSED TO WORLD**



THREAT

- **VERY REAL: TIC'S/TIM'S A GOOD CHOICE/BIOLOGICAL**
- **ROME AND THE MOROCCAN TERRORISTS: 20 FEB 02**
  - **TARGETING AMEMBASSY ROME VIA UTILITY TUNNELS**
  - **WITH CYANIDE, 2 SQUARE MILE AREA AROUND AMEMBASSY**
- **TRANSIENT IN CHICAGO: CYANIDE, CHICAGO & MILWAUKEE: 12 MAR 02; MEXICAN THEFT**
- **CAVES OF AFGHANISTAN: TARGET US WTP'S**
- **NEXT ATTACK, WHEN??? CYANIDE OR OTHER**
- **CHAIRMAN, JOINT CHIEFS OF STAFF:**
  - **NATIONS & GROUPS WISHING US ILL→**
    - **ONLY CHANCE TO IMPOSE WILL ON US IS THROUGH SOMETHING CONVENTIONAL MEANS**
  - **TERRORISM HIGH ON MENU OF OPTIONS**
  - **EFFECTIVE TOOL**
- **UNPREDICTABLE AND WILL CHANGE OVER TIME**

THREAT—KNOW YOUR ENEMY

- **GOAL: DESTROY WESTERN CULTURE**
- **REPLACE SECULAR GOVERNMENTS WITH ISLAMIC GOVERNMENTS**
  - **SALAFIS: PERFECT FORM OF MUSLIM LIFE 1300 YEARS AGO**
  - **PRESIDENT ASSAD'S OFFICE: MOORS/CRUSADERS**
- **bin LADEN: AMERICANS ARE CRUSADERS**
  - **KILLING AMERICANS DUTY OF EVERY MUSLIM**
  - **BLAMES AMERICA AND ISRAEL FOR ALL ILLS IN MIDDLE EAST**
  - **WTC I&II ARE JUST THE START**
  - **MARTYRS: SINS ARE ERASED AND GO TO HEAVEN; FAMILY PENSION**
- **1917 BELAFOUR DECLARATION: DIVIDED OTTOMAN**
- **MANCHESTER DOCUMENT: www.usdoj.gov**
  - **BLUEPRINT AND MANUAL FOR al QAEDA: A MUST READ**

THREAT--SALAFIS

- **"PERFECT FORM OF ISLAM"**
  - **PRACTICED BY ISLAMIC FOREFATHERS (FIRST 3 GENERATIONS)**
  - **"SALAF" IN ARABIC MEANS FOREFATHER**
  - **SCHOOL OF HANBALI ISLAMIC LAW—MOST RIGID OF 4 ISLAMIC TRADITIONS OF LAW**
  - **TAKE KORAN LITERALLY**
  - **DON'T READ NEWSPAPERS, BOOKS, KNOW NOTHING OF TECHNOLOGY**
  - **REJECT NATION STATES AND MANMADE LAW IN FAVOR OF GOD'S LAW**
  - **TODAY PRACTICED IN SAUDI ARABIA AND YEMEN**
  - **SAUDI FUNDS UNIVERSITY OF MEDIA AND FOREIGN SCHOOLS, ESP. IN US**
  - **UNIVERSITY OF MEDINA A RECRUITING GROUND FOR TERRORISTS**
- **CAPTURED al QEADA TERRORISTS HAVE A SALAFI TIE**
- **GREAT EMPHASIS ON JIHAD—KILL THE UNBELIEVERS (CHRISTIANS AND JEWS)**

THREAT—MANCHESTER DOCUMENT

- **OVERTHROW GODLESS REGIMES: ISLAMIC REGIME**
  - **INTELLIGENCE GATHERING**
  - **KIDNAPPING ENEMY PERSONNEL, DOCUMENTS, & ARMS**
  - **ASSASSINATING ENEMY PERSONNEL AS WELL AS TOURISTS**
  - **FREEING CAPTURED BROTHERS**
  - **SPREADING RUMORS TO INSTIGATE PEOPLE**
  - **BLAST AND DESTROY EMBASSIES AND VITAL ECONOMIC CENTERS**
  - **BLAST PLACES OF AMUSEMENT, IMMORALITY & SIN—NOT VITAL TARGET**
  - **DESTROY CRITICAL INFRASTRUCTURE**
  - **BLASTING AND DESTROYING BRIDGES LEADING IN AND OUT OF CITIES**

THREAT—MANCHESTER DOCUMENT

"ISLAMIC GOVERNMENTS HAVE NEVER AND WILL NEVER BE ESTABLISHED THROUGH PEACEFUL SOLUTIONS AND COOPERATIVE COUNCILS. THEY ARE ESTABLISHED AS THEY (ALWAYS) HAVE BEEN:

- **BY GUN**
- **BY WORD AND BULLET**
- **BY TONGUE AND TEETH."**

SOURCE: "al QEADA TRAINING MANUAL"

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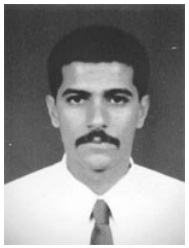
al QEADA LEADERSHIP

AYMAN AL-ZAWAHARI

ABDELIKARIM HUSSEIN MOHAMED AL NASSER



ABDULLAH AHMED ABDULLAH

MUSHIN AHMED ABDULLAH

ALI ATWA

TOP 5 AL QEADA OPERATIVES, ~$25M REWARD EACH

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THREAT—MANCHESTER DOCUMENT

- **al QAEDA MEMBERS: SALAFI & WAHHABI**
- **WORST THING IS TO INTRODUCE NEW THINGS**
- **EVERY NOVELTY IS AN ACT OF HERESY**
- **EACH HERESY IS A DECEPTION**
- **MOST TRUTHFUL GUIDANCE IS FROM MUHAMMAD (KORAN)**

MANCHESTER DOCUMENT--GODLESS REGIMES

- **COLONIALISM & APOSTATE RULERS PRODUCED A WASTED GENERATION IN ISLAMIC NATIONS**
  - **PURSUED EVERYTHING WESTERN**
  - **PRODUCED RULERS, ENGINEERS, BUSINESSMEN, MINISTERS, LEADERS, PHYSICIANS, POLITICIANS, JOURNALISTS & INFORMATION SPECIALISTS**
  - **PRODUCED MASONIC LODGES, LIONS, ROTARY CLUBS, AND FOREIGN SCHOOLS**
- **SOME YOUNG MEN REALIZED ISLAM CALLED FOR A PURE ISLAMIC GOVERNMENT BORNE OF BOMB AND RIFLE**
- **ISLAM KNOWS DIALOGUE OF:**

BOMBING BULLETS ASSASSINATION
DESTRUCTION CANNONMACHINE GUN
JIHAD TERROR KILL NON-BELIEVERS

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MANCHESTER DOCUMENT--ORGANIZATION

- **3 PRINCIPLES**
  - **COMMANDER & ADVISORY COUNCIL**
  - **SOLDIERS (INDIVIDUAL MEMBERS)**
  - **CLEARLY DEFINED STRATEGY**
- **MILITARY REQUIREMENTS**
  - **FORGED DOCUMENTS & COUNTERFEIT CURRENCY**
  - **APARTMENTS & HIDING PLACES**
  - **COMMUNICATION MEANS**
  - **TRANSPORTATION MEANS**
  - **INFORMATION**
  - **ARMS & AMMUNITION**
  - **TRANSPORT**
- **OVERARCHING MISSION: DESTROY GODLES**

MANCHESTER DOCUMENT—MILITARY IMPORTANCE

- **REMOVE MILITARY & INTELLECTUALS FOR STATE**
- **USE INDIVIDUAL UNUSED CAPABILITIES**
- **PRECISION IN PERFORMING TASKS**
- **CONTROL WORK & NOT FRAGMENTATION—STAY ON TASK**
- **LONG-TERM GOALS: ISLAMIC STATES**
- **SHORT-TERM GOALS: OPERATIONS AGAINST ENEMY**
- **CONFRONT REGRESSIVE REGIMES**
- **DISCIPLINE THROUGH SECRECY**
  - **CHECK YOUR NEIGHBORHOODS: CLOSED CONVENIENCE STORES BEING BOUGHT BY al QEADA**
  - **ARE THEY IN YOUR NEIGHBORHOOD**

MANCHESTER DOCUMENT--MEMBERS

- ALL MOSLEM
- TOTAL COMMITMENT TO IDEOLOGY
- MATURE: NO MINORS (<14 YEARS)
- SACRIFICE: WILLING TO BE MARTYR
- OBEDIENCE
  - DISCIPLINE
  - INTELLIGENCE GATHERING & SPYING: ANALYZE
- KEEP SECRETS
- MUST BE WELL
- PATIENCE
- UNFLAPPABILITY & ABILITY TO ACT
- INTELLIGENCE AND INSIGHT
- CAUTION & TRUTHFULNESS

MANCHESTER DOCUMENT--COUNTERFEITING

- **SECURE OPERATIONAL FUNDS**
- **FALSIFY ALL IDENTITY DOCUMENTS: KNOW ALL ASPECTS OF FALSE IDENTITY—CARRY ONLY ONE**
- **KEEP PASSPORT SAFE**
- **MULTIPLE IDENTITIES: COMMANDER**
- **NO BEARDS ON PHOTOS**
- **NO FAMILIES ON PASSPORTS**
- **DON'T TRAVEL TO FORGED PASSPORT'S COUNTRY**
- **DON'T TAKE ODD NAME**

MANCHESTER DOCUMENT—HIDING PLACES

- **CONDUCT OF SECRET OPS—FOREIGN SOIL**
- **CITIES(INITIAL PHASES) OR MOUNTAINS (LATER STAGES)**
  - **JIHAD EXECUTED FROM MOUNTAINS**
  - **ASSASSINATIONS, BOMBINGS, AND WEAPONS CAPTURE**
- **GROUND FLOOR APARTMENTS**
  - **SAFE PLACE FOR DOCUMENTS, RECORDS, OR ARMS**
    - **ESCAPE ROUTE PREPLANNING**
    - **COVER FOR RESIDENTS**
    - **ONLY IN NEW DEVELOPMENTS WHERE BROTHERS UNKNOWN**
    - **NO SURVEILLANCE**
    - **CODE WORDS, SPECIAL KNOCKS, ETC.**
    - **REKEY LOCKS**
    - **BLEND WITH ENVIRONMENT**
  - **NOT VISIBLE FROM HIGHER APARTMENTS: CONCEAL WORK**

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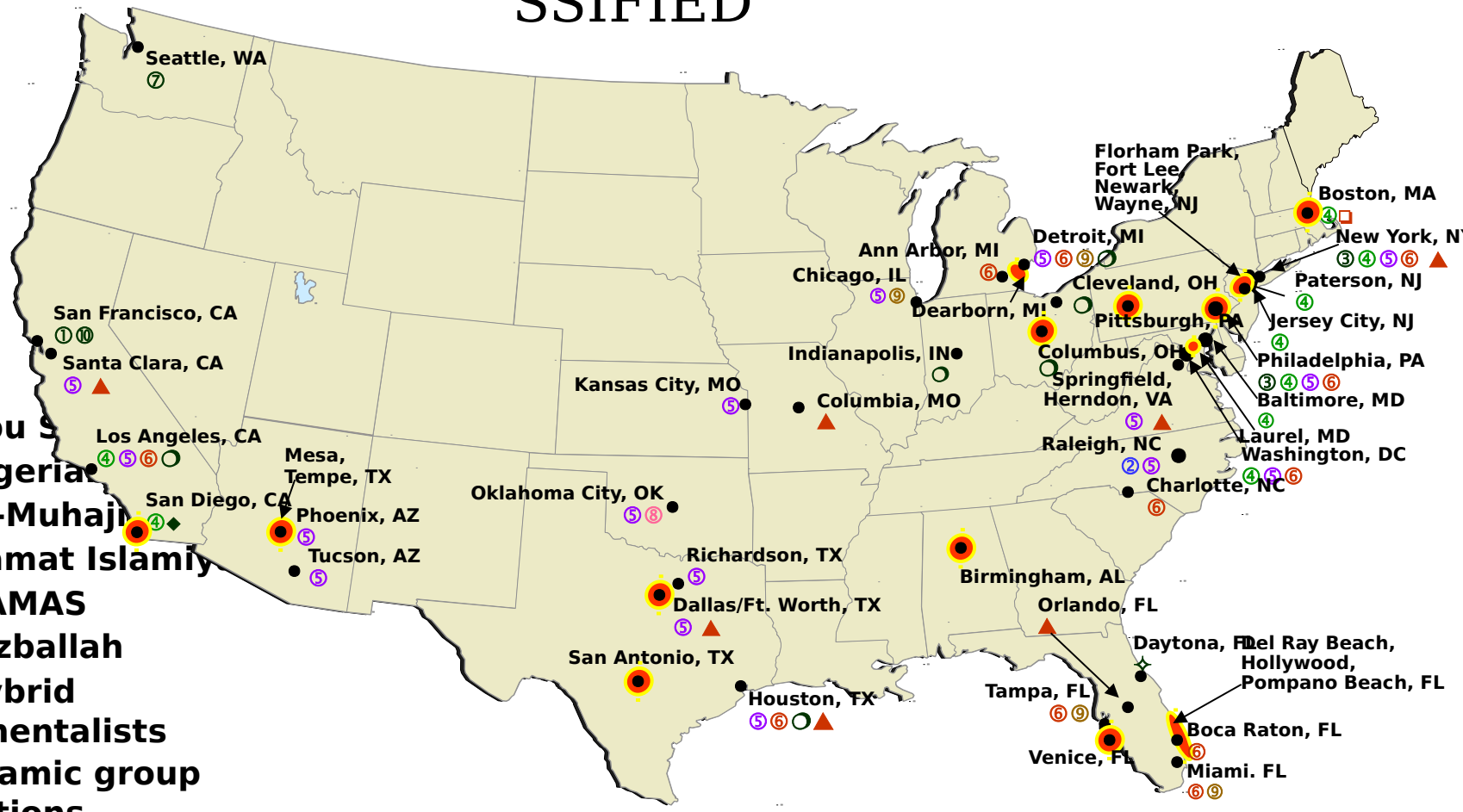

① Abu S
② Algeria
③ Al-Muhaji
④ Gamat Islamiy
⑤ HAMAS
⑥ Hizballah
⑦ Hybrid Fundamentalists
⑧ Islamic group conventions
⑨ Islamic Jihad
⑩ Islamic Liberation Party
Muslim Brotherhood
National Islamic Front

New Fundamentalist Group
Usama bin Ladin
The American Islamic Group

Areas associated with WTC/Pentagon Attackers
Locations Associated with Islamic Militant Groups

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SWORD OF MUHAMMAD

- **MUST READ!!**
  - **SWORD OF PROPHET, SERGE TRIFKOVIC**
- **"…the sword of the prophet and the Qu'ran are the most fatal enemies of civilization (Western), liberty, and truth which the world has yet known…hatred of non-Muslims is pivot of Islamic desistence…" William Muir (orientalist)**
- **"…most virulent form of Muslim extremism owes its growth to shortsighted US foreign policy…"USAMB James Bissett, 2002**
- **"In Islam there is no separation of church and state…way of life… total surrender to Allah…" USAMB James Bissett, 2002**

- **WHERE ARE THE PEOPLE WHO WISH TO DO YOU HARM?**

HATRED'S KINGDOM

- **MUST READ!!**
  - **HATRED'S KINGDOM, DORE GOLD, ISAMB TO UN, 97-99**
- **"If you read one book to understand the roots of al Qaeda's fury, it should be this one." R. James Woolsey, former DCI**
- **"Ambassador Gold blows the lid off the dangerous stream of support to terrorist and extremist groups. If the Saudi's do not move to extinguish the fire they have been fueling, they will themselves be consumed by it." Richard Perle, former Assistant SECDEF**

ARE YOU A STUDENT OF HISTORY?

- **WHAT CAN THE WEST DO?**
  - **STUDY HISTORY**
  - **SUN TZU PROVIDES SOME ANSWERS**
- **STUDY**
  - **RAB BOMBING**
  - **KOHBAR TOWERS**
  - **USS COLE**
  - **MURRAH FEDERAL BUILDING**
  - **APPLY LESSONS LEARNED TO YOUR CRITICAL ASSETS**

SO WHAT—HOW DO I DEFEAT THE BAD GUYS?

- **USE PRINCIPLES OF SUN TZU**
- **USE YOUR VA IF ON A DOD INSTALLATION**
  - **PROGRAM THE DEFICIENCIES FOR CORRECTION**
  - **KNOW YOUR COMMANDER'S VISION**
  - **EXECUTE, EXECUTE, EXECUTE**
  - **LIVE AND BREATHE AT/FP—WAY OF LIFE**
- **PROBABLE 9-11 ATTACK AGAINST US IN 2004**
- **REQUEST FUNDS IN YOUR BUDGETS TO REDUCE RELATIVE RISK**
  - **CAN'T DEFEND AGAINST ABSOLUTE RISK, UNLESS RESOURCES UNLIMITED**

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DEFEAT STRATEGY: SUN TZU'S VICTORY

- **AVOID THE BATTLE**
- **ENGAGE ENEMY EARLY AND EFFECTIVELY– DESTROY HIS MEANS OF WAR**

Sun Tzu, 500 BC

IF YOU MUST DO BATTLE SUN TZU SAYS:

- **“IS A MATTER OF VITAL IMPORTANCE TO THE STATE…”**
- **“THEREFORE, APPRAISE IT IN TERMS OF THE FIVE FUNDAMENTAL FACTORS…”**
- **WAR MORAL INFLUENCE**
  - **WEATHER**
  - **TERRAIN**
  - **COMMAND**
  - **DOCTRINE**

SUN TZU SAYS:

- "MORAL INFLUENCE (MORAL LAW)…**THAT WHICH CAUSES THE PEOPLE TO BE IN HARMONY WITH THEIR LEADERS SO THEY WILL ACCOMPANY THEM IN LIFE AND UNTO DEATH WITHOUT FEAR OF MORTAL PERIL"**
- "WEATHER…**INTERACTION OF NATURAL FORCES, THE EFFECTS OF WINTER'S COLD AND SUMMER'S HEAT AND THE CONDUCT OF MILITARY OPERATIONS IN ACCORDANCE WITH THE SEASONS"**

SUN TZU SAYS:

- "TERRAIN…**DISTANCES, WHETHER THE GROUND IS TRAVERSED WITH EASE OR DIFFICULTY, WHETHER IT IS OPEN OR CONSTRICTED, AND THE CHANCES OF LIFE OR DEATH."**
- "COMMAND…**THE GENERAL'S QUALITIES OF WISDOM, SINCERITY, HUMANITY, COURAGE, AND STRICTNESS"**
- "DOCTRINE…**ORGANIZATION, CONTROL, ASSIGNMENT OF APPROPRIATE RANKS TO OFFICERS, REGULATION OF SUPPLY ROUTES, AND THE PROVISION OF PRINCIPAL ITEMS USED BY THE ARMY"**

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SUN TZU SAYS:

- "KNOW YOUR ENEMY AND KNOW YOURSELF; IN A HUNDRED BATTLES YOU WILL NEVER BE IN PERIL."
  - **"IF IGNORANT BOTH OF YOUR ENEMY AND OF YOURSELF YOU ARE CERTAIN IN EVERY BATTLE TO BE IN PERIL."**

MITIGATION

- **GLASS: SINGLE PANED, ANNEALED**
  - **HOW MUCH?**
  - **FRF?**
  - **LAMINATED?**
- **BARRIERS**
  - **JERSEY, f(FPCON)**
  - **LANDSCAPING**
  - **TRAFFIC FLOW**
- **STANDOFF: CUMULATIVE EFFECTS**
- **PERIMETER: SECURE OR POROUS? ECP'S?**
- **GOAL: INHIBIT VISITORS AND PROHIBIT VEHICLES**

WHAT'S IMPORTANT

- **CRITICAL FACILITIES**
- **GLASS, <15% GLAZED, LAMINATED, FRF**
- **FACILITY (INGRESS/EGRESS) & PARKING STANDOFF**
- **GATES**
- **PERIMETER**
- **DELIVERIES**
- **FOOD & WATER SUPPLY**
- **LINEN EXCHANGE**
- **NON DESCRIPT SIGNAGE**
- **HARDENING UTILITIES & DISTRIBUTION SYS**
- **COMMUNICATIONS & IS DECENTRALIZATION**
- **STANDOFF=YOUR BEST FRIEND**
- **GIANT VOICE**

AT/FP

- **LIVE AND BREATHE AT/FP**
- **KNOW YOUR OSI, CID, AND NAVAL CRIMINAL INVESTIGATIVE SERVICE**
- **HAVE YOUR HAND OUT FOR AT/FP FUNDS**
  - **GET YOUR REQUIREMENTS DESIGNED AND ON THE SHELF**
  - **EMULATE YOUR PATHFINDER BASE**
  - **KNOW ESC'S STATE OF THE ART TECHNOLOGIES**

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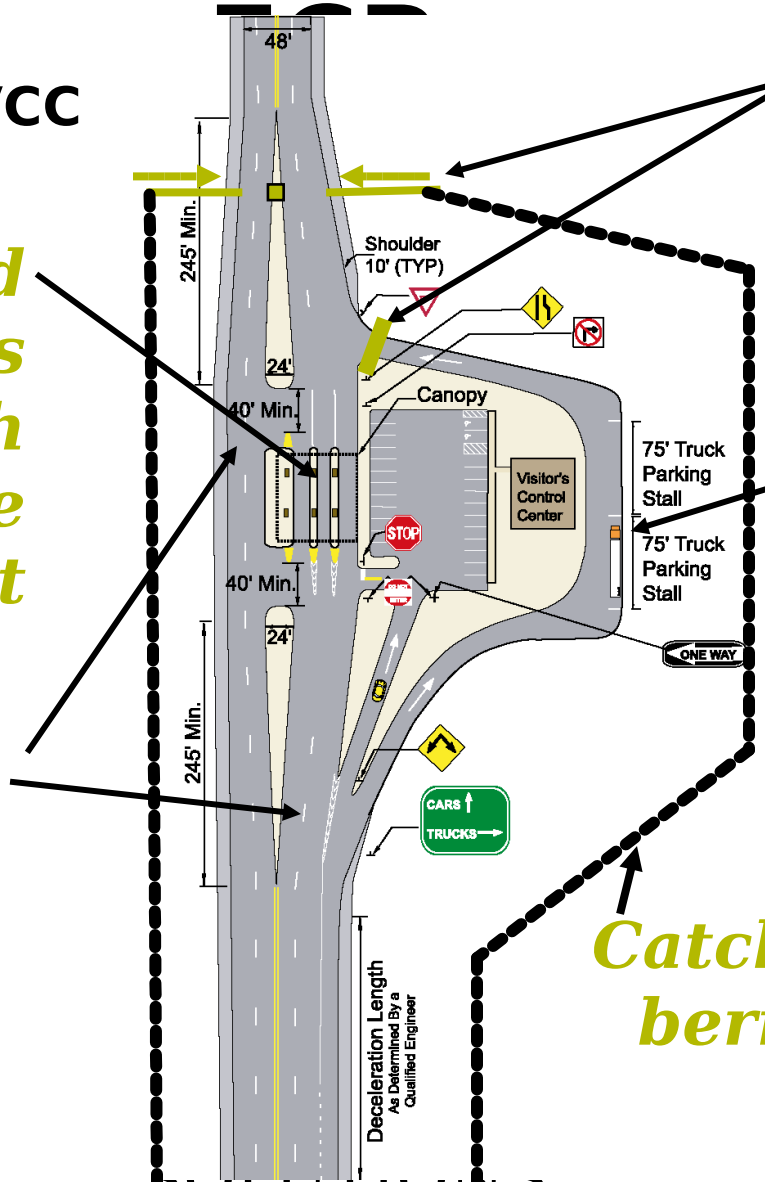
Properly Designed

*Gate #2 has no VCC
or
truck screening
area

Elevated island protects guards with canopy & some heat

Remotely operated bollards (serpentine)



Remotely operated barriers--all lanes

Large vehicle screening area with 4 stalls

Catchment area berms

MTMC Traffic Eng Bulletin, Aug 01, with

Versar INC.

RISK MANAGEMENT & MITIGATION

- **LIMITED RESOURCES**
- **WHAT'S IMPORTANT TO INSTALLATION COMMANDERS & SENIOR LEADERSHIP?**
- **PRIORITIZE & COORDINATE WITH STAKEHOLDERS**
- **CAN ONLY COVER ALL THREATS IF HAVE UNLIMITED RESOURCES**
- **HAVE TO ACCEPT SOME LEVEL OF PREDETERMINED RISK**

SUMMARY

- **THREAT IS REAL**
- **CHECK 6**

"To defe[illegible] first
Must know him," Sun Tzu

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